

INTERAGENCY AGREEMENT FOR THE HOMELESS INCENTIVE PROGRAM

This Interagency Agreement is made and entered into this 1st day of July, 2025 by and between the Los Angeles County Development Authority, hereinafter referred to as “LACDA” and the Pomona Housing Authority, hereinafter referred to as the “PHA”.

RECITALS

WHEREAS, LACDA received Homeless Initiative, Measure A Comprehensive Homelessness Services funds (the “Funding”) for Fiscal Year 2025-2026 from the County of Los Angeles (“County”) to assist a total of 2,295 homeless families; and

WHEREAS, on March 25, 2025, the Board of Supervisors ("Board") approved funding allocations for each of the Measure A eligible Homeless Initiative strategies that included an allocation to LACDA for the Housing Acquisition: Homeless Incentive Program.

WHEREAS, on March 25, 2025, the Board acting as the Board of Commissioners of LACDA authorized the Executive Director, or his designee, to execute agreements and subsequent amendments with the County required to implement Homeless Initiative strategies; and

WHEREAS, representatives of LACDA and the PHA believe that it would be mutually beneficial, and, indeed, a public service, to accommodate such homeless families; and

NOW, THEREFORE, in consideration of the mutual covenants herein set forth and the mutual benefits to be derived therefrom, the parties agree as follows:

1. PARTIES

The parties to this Agreement are:

A. LACDA:

The Los Angeles County Development Authority, a public body, corporate and politic under the laws of the State of California, having its principal office at 700 West Main Street, Alhambra, CA 91801.

B. PHA:

The Pomona Housing Authority, a public body, corporate and politic under the laws of the State of California, having its principal office at Pomona City Hall, 505 S Garey Ave, Pomona, CA 91766.

2. FUNDING

The amount of funding under this Agreement shall not exceed \$93,645 for Fiscal Year 2025-2026, which shall include all related expenses including 10 % of the total yearly funding allocated towards administrative fees. For subsequent fiscal years, the yearly funding shall not exceed

approved amounts for each respective fiscal year. On a monthly basis, or upon request, the PHA shall provide LACDA with a list of its expenditures related to the funding.

The PHA shall be funded in accordance with the Housing Authority's standard accounts payable system.

3. TERM

This Agreement shall commence on as of the day and year first above written and shall remain in full force unless terminated as provided herein.

4. LACDA RESPONSIBILITIES

LACDA, as the program administrator for the Homeless Incentive Program ("HIP") on the County's behalf, will oversee the expanded HIP and will:

- Request HIP funding expenditures on a quarterly basis based on the activities of the PHA and will refund the PHA against their remaining total budget authorized.
- Conduct annual monitoring of the PHA's performance metrics and the compliance of expenditures incurred in meeting the program requirements.
- Provide the PHA with technical assistance, including assistance with policies, procedures, systems, etc.
- Provide the PHA with the forms and marketing materials needed to recruit landlords and convene landlord outreach events on behalf of the PHA.
- Provide some access to LACDA's housing advisor unit as needed to assist with housing navigation and client transportation

5. PHA RESPONSIBILITIES

5.1 MEASURE A PURPOSE

To support services and programs aimed at preventing and reducing homelessness and making housing more affordable in Los Angeles County. Measure A funds are intended to support proven and innovative programs and housing solutions that address the root causes of homelessness and to ensure a significant reduction in individuals and families living on the streets or in other public places through outreach, supportive services, and housing.

5.2 MEASURE A SCOPE

The PHA shall use Measure A funds to provide comprehensive homelessness services and programs, including but not limited to: preventing homelessness; mental health; outpatient and residential substance use treatment; case management and outreach services; employment services; expedited placements in permanent housing; enhanced emergency housing and interim housing; enhanced services for transition-age youth and children; and affordable housing for people experiencing, or at risk of homelessness.

5.3 USE OF MEASURE A FUNDS

The PHA agrees to use Measure A funds exclusively for Measure A eligible programs and services and as further described in this Contract. In furtherance of this understanding, it is agreed that should the County determine that any funds paid to PHA hereunder have been used for purposes other than those authorized by this Contract, the PHA is required to immediately refund any such improperly used funds to the LACDA. All Parties agree to be bound by all applicable federal, state, and local laws, ordinances, regulations, and directives as they pertain to the performance of this Contract.

5.4 PROHIBITED USE OF MEASURE A FUNDS

Measure A funds are intended to support best practices, policies, and programs implemented by departments, agencies, or organizations that are primarily formed to provide services to and support people who are experiencing homelessness, at risk of homelessness, or are low-income. Measure A funds may not be used to fund investigations or prosecutions to pursue criminal, civil, or administrative penalties against people experiencing homelessness or other low-income people.

5.5 MEASURE A GOALS

The Parties agree to work collaboratively to achieve the following goals for all programs and services funded by Measure A funds: (1) Increase the number of people moving from encampments into permanent housing to reduce unsheltered homelessness; (2) Reduce the number of people with mental illness and/or substance use disorders who experience homelessness; (3) Increase the number of people permanently leaving homelessness; (4) Prevent people from falling into homelessness; and (5) Increase the number of affordable housing units in Los Angeles County.

5.6 MEASURE A BASELINE METRICS AND TARGET METRICS

5.6.1 The PHA shall demonstrate measurable progress from the baseline metrics toward the target metrics as set forth in Paragraph 5.8 of this Contract. All programs and services must contribute to achieving the five goals outlined in Paragraph 5.5 of this Contract.

5.6.2 The PHA shall incorporate the metrics set forth in Exhibit F (Measure A Goals and Recommended Targets), and the five goals outlined in Paragraph 5.5 of this Contract into all contracts with its sub-Contractor, ensuring their compliance with the performance and reporting requirements.

5.6.3 No later than July 30th of each year, the PHA shall submit its proposed scope of work or statement of work to the LACDA for written approval. The LACDA reserves the right to request modifications before approval.

5.6.4 The LACDA reserves the right to evaluate progress toward the target metrics established under Measure A and/or this Contract. For each goal outlined in Paragraph 5.5 of this Contract for which the target metric has not been achieved as of December 31, 2030, the LACDA reserves the right, in its sole discretion, to redirect funds to or away from the PHA's program and services hereunder.

5.7 KEY SYSTEM PERFORMANCE METRICS

For programs and services funded by Measure A, the LACDA will evaluate the PHA's progress toward achieving the goals outlined in Paragraph 5.5 of this Contract using key system performance metrics. These metrics will consider, but are not limited to:

5.7.1 Creating a standardization of basic services to bring people inside and ensure that people have access to social services, medical care, and behavioral/mental health care;

5.7.2 Establishing a homeless-service-delivery system more accessible to all communities;

5.7.3 Meeting regional housing needs for "Lower Income Households," which has the same meaning as defined in California Health and Safety Code section 50079.5;

5.7.4 Using an equity lens and reducing racial disparities and disproportionate impact of homelessness and housing insecurity for critical populations, including but not limited to veterans, seniors, transition-age youth, families with children, people with disabilities, people with animal companions, women, members of LGBTQIA+ communities, survivors of domestic violence, overrepresented racial groups, and others at risk of homelessness; and

5.7.5 Increasing accountability and transparency in the use of public funds.

5.7.6 Parties will amend this Contract to incorporate any additional or revised metrics approved by the LACDA.

5.8 DATA COLLECTING AND REPORTING

The PHA agrees to collect and report data as required by this Contract to assess the effectiveness of the funded programs and services, facilitate reporting, monitoring, and outcome analysis. This includes providing data on outcomes related to homelessness prevention, housing stability, mental health treatment, substance use disorder treatment, and other relevant indicators. To the extent feasible, the County will require the PHA to report expenditures and other key metrics in a uniform manner.

The PHA will submit monthly reports to the LACDA on program performance metrics/outcomes and budget spend down reports.

5.8.1 Number of landlord/community engagement events attended

5.8.2 Number of landlord requests to participate in HIP

5.8.3 Number and amount of incentives provided to landlords (by bedroom size)

5.8.4 Number of units currently being held (by bedroom size)

5.8.5 Number of expired unit holds (by bedroom size)

5.8.6 Number of units leased with HIP incentives (by bedroom size)

5.8.7 Number and amount of damage mitigation requests

5.8.8 Number and amount of damage mitigation claims paid

5.8.9 Number and amount of security deposits paid

5.8.10 Number and amounts of application fees paid

5.8.11 Number of tenants provided with utility assistance and amount paid

5.8.12 Number of tenants provided with furniture assistance and amount paid

5.9 ALIGNMENT WITH REGIONAL PLAN

The PHA shall ensure that all Measure A funded programs and services align with the County's adopted regional plan and contribute to the achievement of its stated goals and objectives. The PHA shall coordinate with County's efforts to combat homelessness, including collection of data to build a more comprehensive and inclusive version of the Regional Plan and provide continual updates to create a "living" Regional Plan. The County's Regional Plan is attached as Exhibit A (Measure A Regional Plan) and incorporated herein by reference.

5.10 HIP FUND USAGE

HIP funds may be used on program components that involve an initial lease with a homeless family/individual with a voucher who is receiving permanent supportive housing assistance for the first time since their documented homelessness. A formerly homeless family/individual that changes units after their initial permanent supportive housing lease is not eligible for HIP funded activities.

Below are the descriptions of the program components allowable under the HIP:

5.10.1 Holding Fees - Landlords are offered one month's free rent to hold their unit and consider accepting a family/individual with a voucher who needs permanent supportive housing.

- The PHA actively recruits landlords to participate in HIP by hosting landlord outreach events, and other targeted marketing efforts
- When an owner expresses interest, the PHA will inspect the unit to determine if it meets minimum housing quality standards. Once the unit passes inspection, the owner enters into an agreement with the PHA to take their unit off the open market. The owner also agrees to accept consideration, homeless individuals/families with a permanent housing subsidy. In exchange for this commitment, the owner receives the equivalent of one-month's rent. The holding fee can be extended to a second month if needed to complete the leasing process.
- Units secured with holding fees are compiled in a list of available units that is shared with homeless clients in need of permanent supporting housing.

5.10.2 Sign-on Bonus - If landlords did not receive a Holding Fee, the LACDA may offered the landlords one month's free rent when they lease their unit with a first-time homeless family/individual with a voucher who needs permanent supportive housing. Sign-on Bonuses may not be combined with any Holding Fees for the same unit.

5.10.3 Assistance with credit checks and rental application fees - Once a client identifies a unit, they are eligible to receive financial assistance to cover the costs of credit checks and rental application fees. This funding is provided directly to the property owner.

5.10.4 Move-In Assistance - Homeless families and individuals are provided with a listing of available units, preparation for the rental process, transportation to visit units, and financial assistance to cover the security deposit, utilities, and other move-in costs.

- Clients are provided with available unit listings and are eligible to receive transportation to view prospective units.
- If the client and owner agree to enter into a lease for the unit, the family/individual is eligible to receive funding to facilitate the move-in process.
- Clients can receive funding for the security deposit, up to the limit allowed under California law for security deposits.
- Clients can receive funding to cover costs to establish utilities, including payment of outstanding bills, and utility deposits.
- Other move-in costs can include household supplies, furniture, and other miscellaneous items.

5.10.5 Damage Claims – Landlords may receive assistance to fix damages caused by a tenant with a voucher.

- If a homeless individual/family vacates a unit and the owner identifies damages that are beyond normal wear and tear, the owner is eligible to submit a damage claim.
- The owner must identify the damages and notify the PHA who will conduct an inspection to confirm the damages.
- The owner completes the repairs and provides proof of the repairs to the PHA to request payment.
- The PHA verifies the repairs and processes the damage claim.
- The owner must first deduct the security deposit from the damages, and the PHA will pay for damages beyond the security deposit up to \$3,000. This is the most the PHA will pay under any circumstances.
- LACDA previously received funds for damage mitigation. LACDA will make the fund available for the PHA's owners until the funds are expended.

5.10.6 Refund Unused Funding – The PHA agrees to refund any unused portion of the County funds to LACDA upon completion or termination of this agreement.

5.11 FINANCIAL RECORDS

- A. The PHA agrees to maintain satisfactory financial accounts, documents, and records of expenditures and to make them available to the County or its authorized representative for auditing upon completion of each of the programs described in this Agreement. The PHA also agrees to retain such financial accounts, documents, and records for five (5) years following the expiration or prior termination of this Agreement.
- B. The PHA shall maintain accurate and complete financial records of its activities and operations relating to this contract in accordance with generally accepted accounting

principles (“GAAP”). The PHA agrees to use an accounting system consistent with GAAP. The PHA also agrees to maintain, and make available for County or its authorized representative’s inspection, accurate records of all of its costs, disbursements and receipts with respect to its activities under this Agreement.

- C. At any time during the term of this Agreement or at any time within five (5) years of the expiration or prior termination of this Agreement, the County or its authorized representative may conduct an audit of program records for the purpose of verifying the appropriateness and validity of expenditures under the terms of this Agreement.
- D. The PHA, within thirty (30) days of notification from the County or its authorized representative of its audit findings, may dispute the audit findings in writing to the County or its authorized representative and provide the County or its authorized representative with records and/or documentation to support the expenditure claims. The County or its authorized representative shall review this documentation and make a final determination as to the validity of the expenditures.
- E. The PHA will provide LACDA within sixty (60) days after the end of LACDA’s fiscal year, a report itemizing actual expenditures funded by monies received pursuant to this Agreement.
- F. It is understood and agreed that the County funds paid to the PHA hereunder may only be used for the purposes specified in this Agreement. In furtherance of this understanding, it is agreed that should the County determine that any funds paid to the PHA hereunder have been used for purposes other than those authorized by this Agreement, the PHA is required to immediately refund any such improperly used County Funds to LACDA.
- G. The PHA shall require any agreements that subcontract any portion of its obligations under this Agreement to contain language substantially identical to the provision set forth in subsection A-F, above.

6. TERMINATION

A. This Agreement may be terminated by either party for the convenience of that party. This Agreement may also be terminated by either party as a result of default by the other party of its obligations under this Agreement.

B. Notice of termination shall be given, in writing, at least sixty (60) days in advance and shall be complete when delivered to either party (the “Notice of Termination”). The Executive Director or designee of each party is hereby authorized to give said Notice of Termination. The Notice of Termination shall specify the date upon which such termination becomes effective.

C. In the event of termination, the PHA will provide a detail report of expenditures and the balance of the unexpended amount will be refunded to LACDA within 30 days of the termination.

7. SUBCONTRACTING

Neither party shall subcontract any of its responsibilities under this Agreement or permit subcontracted responsibilities to be further subcontracted without the prior written approval of the other party.

- The Subcontractor of the PHA agrees to maintain satisfactory financial accounts documents and records of expenditures and to make them available to the County, LACDA, or their authorized representatives for auditing upon completion of each of the programs described in this Agreement. The Subcontractor also agrees to retain such financial accounts, documents and records for five (5) years following the expiration or prior termination of this Agreement.
- The Subcontractor shall maintain accurate and complete financial records of its activities and operations relating to this contract in accordance with generally accepted accounting principles ("GAAP"). Subcontractor agrees to use an accounting system consistent with GAAP. Subcontractor also agrees to maintain, and make available for the County, LACDA, or their authorized representatives' inspection, accurate records of all of its costs, disbursements and receipts with respect to its activities that use County Funds pursuant to Subcontractor's agreement with the PHA.
- At any time during the term of the Subcontractor's agreement with the PHA or at any time within five (5) years of the expiration or prior termination of Subcontractor's agreement with the PHA, the County, LACDA, or their authorized representatives may conduct an audit of program records for the purpose of verifying the appropriateness and validity of expenditures under the terms of Subcontractor's agreement with the PHA.
- The Subcontractor, within thirty (30) days of notification from the County, LACDA, or their authorized representatives (the "auditing entity") of their audit findings, may dispute the audit findings in writing to the auditing entity and provide the auditing entity with records and/or documentation to support the expenditure claims. The auditing entity shall review this documentation and make a final determination as to the validity of the expenditures.
- The Subcontractor will provide LACDA within sixty (60) days after the end of the LACDA's fiscal year, a report itemizing actual expenditures funded by monies received pursuant to this Agreement.
- It is understood and agreed that the County Funds paid to LACDA, and further paid to Subcontractor hereunder, may only be used for the purposes specified in Subcontractor's agreement with the PHA. In furtherance of this understanding, it is agreed that should the County determine that any funds paid to the Subcontractor hereunder have been used for purposes other than those authorized by Subcontractor's agreement with the PHA, Subcontractor is required to immediately refund any such improperly used County Funds to the County.

8. ASSIGNMENT

This Agreement or any provision thereof or any right or obligation arising hereunder is not assignable by LACDA nor the PHA in whole or in part without the prior written consent of the other party to this Agreement.

9. INDEMNIFICATION

9.1 City. The PHA shall defend, indemnify and hold LACDA and LACDA's officers, directors, agents, servants, attorneys, employees and contractors harmless from and against all liability, loss, damage, costs, or expenses (including reasonable attorneys' fees and court costs) (all of the foregoing collectively, "**Liabilities**") arising from or as a result of the death of any person or any accident, injury, loss or damage whatsoever caused to any person or to the property of any person and which shall be, or alleged to be, directly or indirectly, caused by any acts done thereon or any errors or omissions of the PHA or its officers, directors, agents, servants, attorneys, employees or contractors. The PHA shall not be responsible for (and such indemnity shall not apply to) any acts, errors or omissions directly or indirectly caused by LACDA, or LACDA's respective officers, directors, agents, servants, attorneys, employees or contractors. LACDA shall not be responsible for any acts, errors or omissions of any person or entity except LACDA and LACDA's respective officers, agents, servants, employees or contractors.

The PHA's obligations under this Subsection 9.1 shall survive the expiration or termination of this Agreement.

9.2 LACDA. LACDA shall defend, indemnify and hold the PHA and its officers, directors, agents, servants, attorneys, employees and contractors harmless from and against all Liabilities arising from or as a result of the death of any person or any accident injury, loss or damage whatsoever caused to any person or to the property of any person and which shall be, or alleged to be, directly or indirectly, caused by any acts done thereon or any errors or omissions of LACDA or its officers, directors, agents, servants, attorneys, employees or contractors. LACDA shall not be responsible for (and such indemnity shall not apply to) any acts, errors or omissions directly or indirectly caused by the PHA, or its respective officers, directors, agents, servants, attorneys, employees or contractors. The PHA shall not be responsible for any acts, errors or omissions of any person or entity except the PHA and its respective officers, agents, servants, employees or contractors.

LACDA's obligations under this Subsection 9.2 shall survive the expiration or termination of this Agreement.

10. INDEPENDENT CONTRACTOR STATUS

LACDA and the PHA shall perform the services as contained herein as independent contractors, not as an employee of the other party or under the other party's supervision or control. This Agreement is by and between LACDA and the PHA, and not intended, and shall not be construed, to create the relationship of agent, servant, employee, partnership, joint venture, or association, between the PHA and LACDA.

11. SEVERABILITY

In the event that any provision herein contained is held to be invalid, void, or illegal by any court of competent jurisdiction, the same shall be deemed severable from the remainder of this Agreement and shall in no way affect, impair or invalidate any other provision contained herein. If any such provision shall be deemed invalid due to its scope or breadth, such provisions shall be deemed valid to the extent of the scope or breadth permitted by law.

12. INTERPRETATION

No provisions of this Agreement are to be interpreted for or against either party because that party or that party's legal representative drafted such provision, but this Agreement is to be construed as if drafted by both parties hereto.

13. WAIVER

No breach of any provision hereof can be waived unless in writing. Waiver of any one breach of any provision shall not be deemed to be a waiver of any breach of the same or any other provision hereof.

14. ENTIRE AGREEMENT

This Agreement supersedes any and all other agreements between parties, constitutes the entire understanding and agreement of the parties.

[illegible]

SIGNATURES

IN WITNESS WHEREOF, LACDA and the PHA have executed this Agreement through their duly authorized officers on the date first above written.

LOS ANGELES COUNTY DEVELOPMENT AUTHORITY

By: _____ Date _____
Emilio Salas, Executive Director

CITY OF POMONA HOUSING AUTHORITY

By: _____
Anita D. Scott, City Manager

Date

APPROVED AS TO PROGRAM

LOS ANGELES COUNTY DEVELOPMENT AUTHORITY
HOUSING ASSISTANCE DIVISION

By _____ Date _____
Medina D. Johson-Jennings
Director

APPROVED AS TO FORM:

Dawyn R. Harrison
County Counsel

By _____ Date _____
Michael Buennagel
Senior Deputy County Counsel

City Attorney
By 
City Attorney
City of Pomona

7-29-2025
Date

Measure A Responsive Regional Plan

Overview

As outlined in the Affordable Housing, Homelessness Solutions, and Prevention Now Transactions and Use Tax Ordinance (Measure A or Ordinance), the County Board of Supervisors (Board) is charged with adopting a regional plan consistent with the goals and objectives established by the Ordinance.

The recommended regional plan outlined here, the Responsive Regional Plan, seeks to coordinate countywide efforts to combat homelessness. With participation from all local jurisdictions, the plan will provide an opportunity for alignment across countywide programmatic efforts, including but not limited to those funded by Measure A. As a living plan, it will continuously evolve, incorporating course corrections as the region adapts and continuously improves its efforts.

This attachment provides a summary of the Responsive Regional Plan and the steps to enable its implementation:

- 1) Adoption of the proposed framework for the Responsive Regional Plan (included in this Attachment);
- 2) Collection of additional data from jurisdictional partners to build a more comprehensive and inclusive version of the Responsive Regional Plan; and
- 3) Development of a process for continual updates from jurisdictional partners, creating a “living” Responsive Regional Plan.

Together, these components will provide a publicly available tool that will enhance regional coordination by providing visibility into both local jurisdiction and countywide efforts and improve tracking drivers of progress toward the Measure A goals and objectives.

Development of a Responsive Regional Plan Framework

Per Measure A, Section 6, A5, the Board is charged with adopting a regional plan that aims to reduce homelessness and increase the supply of affordable housing in the County by April 1, 2025.¹ The Ordinance included the option to satisfy the regional plan requirement by adopting the regionally coordinated plan developed for the most recent Homeless Housing, Assistance and Prevention (HHAP) grant application to the California Department of Housing and Community Development (DHCD). The County’s HHAP application was a joint effort by the County, City of Los Angeles, and four Continuum of Care partners (Los Angeles Homeless Services Authority or LAHSA, Long Beach, Pasadena, and Glendale). It included a regionally coordinated action plan, developed through strategic partnerships and emphasizing data-driven, cross-system planning to strengthen the County’s response to homelessness. The plan was formally adopted by all six participating jurisdictions through a memorandum of understanding. While the extensive application process for the HHAP grant demonstrated deep countywide alignment, it was limited to the six partners and therefore required further expansion to include all local jurisdictional partners and unincorporated areas in Los Angeles County.

¹ Measure A, Section 6, A5: “If another funding source mandates a countywide plan that includes housing and homeless services systems, that plan may serve as the regional plan this section requires.”

Acknowledging that the County HHAP application does not encompass the efforts of all jurisdictional partners - such as the other 84 cities, Councils of Government, and unincorporated areas - the Responsive Regional Plan builds upon the HHAP application as a framework. The Responsive Regional Plan framework serves as a starting point to collect and organize data from all jurisdictions and unincorporated areas across the County.

Responsive Regional Plan Components and Data Collection

The Responsive Regional Plan has four components:

- 1) Goals - As outlined by Measure A;
- 2) Metrics - Adopted by the Board to measure progress toward goals;
 - a. Should the Board adopt revised metrics, the same changes will be reflected in the Responsive Regional Plan;
- 3) Impact Categories - Groups of similar or like action items aimed at achieving the goals of Measure A; and
- 4) Action Items - Unique or collaborative initiatives, efforts, and programs implemented within or across jurisdictions.

The impact categories and action items included in the Responsive Regional Plan framework in this Attachment are drawn from the HHAP application; the data collection processes described in the next section are intended to expand the Responsive Regional Plan to reflect additional jurisdictional efforts countywide.

To facilitate the collection of this critical information, an online platform will be developed, along with a formal process for jurisdictions to submit information on the strategies and programs they currently implement to address housing and homelessness. Each submission will be reviewed and finalized in partnership with the submitting jurisdiction. This publicly accessible platform will organize submitted information by Goals, Metrics, Impact Category, and Action Item, with filtering options by jurisdiction.

Each year, as collective efforts evolve, adjust, and course correct to achieve the Goals of Measure A, the Responsive Regional Plan must also adapt to reflect these changes. To that end, updates to the plan will include a process through the online platform for jurisdictions to submit new Impact Categories and Action Items, as well as amend prior submissions as changes occur over time.

Intended Uses and Benefits of the Regional Plan

Once implemented, the Responsive Regional Plan will serve as a tool to inform and strengthen the region's ability to align policy and program design across jurisdictions, inform best practices for standardizations of care, collaborate and remove roadblocks, scale effective programs, identify opportunities for system and cost efficiencies and drive investments toward greatest impact to achieve the Measure A goals.

Responsive Regional Plan Framework

Responsive Regional Plan Framework - A Living Document

Each page in this document takes the following structure:

Goal as outlined by Measure A							
Metrics as adopted by the Board of Supervisors to measure progress towards goals							
Impact Category	Action Items	County of Los Angeles	City of Los Angeles	LA CoC (LAHSA)	Glendale CoC	City of Long Beach & Long Beach CoC	Pasadena CoC
Groupings of similar/like Action Items aimed at achieving the goals of Measure A	Unique or collaborative initiatives, efforts and programs within or across jurisdictions	X's indicates the partner jurisdiction					

Action Items used to develop this framework were identified using the Los Angeles County collaborative Homeless Housing, Assistance and Prevention (HHAP) Grant application which was submitted to the State of California in March of 2024 on behalf of the County of Los Angeles, the City of Los Angeles and region's four Continuums of Care. This initial framework serves as a foundation for the Responsive Regional Plan to which additional efforts can be added and amendments can be made to best reflect the work of jurisdictional partners across the County.

Note

This framework will be used to build an interactive online platform, allowing users to search by metric, goal, impact category, action item, and jurisdiction. The platform will also enable jurisdictions to contribute new impact categories and action items or amend existing ones through a submission process. The content here is subject to change to best reflect our collective jurisdictional efforts.

Glossary

Most program names included in the inventory are spelled out. Definitions for some major agencies and county departments that are referred to by acronym are below:

Acronym	Organization
CoC	Continuum of Care
LAHSA	Los Angeles Homeless Services Authority
HACLA	Housing Authority of the City of Los Angeles
LACDA	Los Angeles County Development Authority
DHS	Department of Health Services
DMH	Department of Mental Health
DPH	Department of Public Health
DCBA	Department of Consumer and Business Affairs
DCFS	Department of Children and Family Services
DPSS	Department of Public Social Services
DYD	Department of Youth Development
A&D	Aging and Disabilities Department
JCOD	Justice Care and Opportunities Department
CalWORKS	California Work Opportunity and Responsibility to Kids (CalWORKS) in the California Department of Social Services
LASD	Los Angeles County Sheriff's Department
DPW	Department of Public Works

Action Items used to develop this framework were identified using the Los Angeles County HHAP Grant application. This initial framework serves as a foundation to which additional efforts can be added and amendments can be made to best reflect the work of jurisdictional partners across the County.

Responsive Regional Plan Framework - A Living Document

Goal 1: Increase the number of people moving from encampments into permanent housing to reduce unsheltered homelessness								
Metric: Increase by xx% the number of people moving into interim and permanent housing from unsheltered settings, as measured through the PIT count, the encampment data tool and reporting groups experiencing unsheltered homelessness.								
Impact Category		Action Items	County of Los Angeles	City of Los Angeles	LA CoC (LAHSA)	Glendale CoC	City of Long Beach & Long Beach CoC	Pasadena CoC
Coordinated Entry System (CES)		CES Regional Coordination	X		X			
Coordinated Outreach	Outreach Coordination	Emergency Centralized Response Center (ECRC)	X					
		Outreach Regional Coordination	X	X	X	X	X	X
	Outreach Teams	DHS Multidisciplinary Outreach Teams (MDT's)	X	X	X	X	X	X
		DMH Homeless Outreach Mobile Engagement (HOME) Teams	X					
		LASD Homeless Outreach Services Teams (HOST)	X					
		LAHSA Homeless Engagement Team (HET)	X	X	X			
		CoC Outreach Teams		X		X	X	X
Mobile Health Teams	DPH Mobile Vaccine and Testing Team (MVT)	X						
	DHS Mobile Health Clinics	X						
Encampment Resolutions		Pathway Home	X		X			
		Inside Safe	X	X	X			
		Every Woman Housed (Skid Row)	X	X	X			
		Los Angeles River Encampment Resolution (CD 4)		X	X			
		Skid Row Action Plan (SRAP)	X	X	X			
		The Grand Corridor Encampment Resolution			X			
		CoC Specific Encampment Resolution Projects					X	X
Housing Navigation		Housing Navigation Program	X	X	X	X	X	X
Interim Housing	Individuals	Interim/Bridge Housing (A Bridge to Home, Roadmap, Tiny Homes, etc.)	X	X	X	X	X	X
		Behavioral Health Bridge Housing (BHBH)	X					
	Families	Interim/Bridge Housing	X	X	X	X	X	X
	TAY	Transitional Housing (TAY)	X	X	X	X	X	X
		Interim/Bridge Housing	X	X	X	X	X	X
	Special Populations	Interim/Bridge Housing (Individuals Exiting Institutions, Enhanced Bridge Housing for Women, Enhanced Bridge Housing for Older Adults, etc.)	X	X	X	X	X	X
		Stabilization Housing	X					
Recuperative Care		X						
Permanent Housing		Emergency Housing Programs (Winter Shelters, Crisis Housing, Emergency Response Shelters)	X	X	X	X	X	X
		Enriched Residential Care	X					
		Permanent Supportive Housing	X	X	X	X	X	X
Housing Subsidies	Locally Funded Housing Subsidies	Time Limited Subsidies (TLS)	X	X	X	X	X	X
		Shallow Subsidies	X	X	X			
		Flexible Housing Subsidy Pool (FHSP)	X					
	Federally Funded Housing Subsidies	Tenant Based Vouchers (Housing Authorities)	X	X		X	X	X
		Project Based Vouchers (Housing Authorities)	X	X		X	X	X
Supportive Services		Veteran & Military Family Services (VMFS)	X					
		Housing Supportive Services Program (HSSP)	X					
		Time Limited Subsidies Support Services	X	X	X	X	X	X
		Full Service Partnership (FSP)	X					
		Intensive Case Management Services (ICMS)	X			X	X	
Unit Acquisition		Resident and Property Support Services (RPSS)	X		X			
		Master Rental Subsidy Agreement (MRSA)	X					
		LACDA Housing and Homeless Incentive Program (HHIP)	X					
		Master Leasing Program	X		X			

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Goal 2: Reduce the number of people with mental illness and/or substance use disorders who experience homelessness

Metric: Reduce by xx% the number and proportion of the population experiencing homelessness with serious mental illness and/or substance use disorder.

Impact Category		Action Items	County of Los Angeles	City of Los Angeles	LA CoC (LAHSA)	Glendale CoC	City of Long Beach & Long Beach CoC	Pasadena CoC
Coordinated Outreach	Outreach Coordination	Emergency Centralized Response Center (ECRC)	X					
		Outreach Regional Coordination	X	X	X	X	X	X
	Outreach Teams	DHS Multidisciplinary Outreach Teams (MDT's)	X	X	X	X	X	X
		DMH Homeless Outreach Mobile Engagement (HOME) Teams	X					
		LASD Homeless Outreach Services Teams (HOST)	X					
		LAHSA Homeless Engagement Team (HET)	X	X	X			
		CoC Outreach Teams		X		X	X	X
Mobile Health Teams	DPH Mobile Vaccine and Testing Team (MVT)	X						
	DHS Mobile Health Clinics	X						
Housing Navigation		Housing Navigation Program	X	X	X	X	X	X
Services and Benefits		Substance Use Prevention and Control (SAPC)	X					
		Safe Landing	X					
		DPSS Benefit Enrollments	X					
		Countywide Benefits Entitlement Services Team (CBEST)	X					
		Client Engagement & Navigation Services (CENS) (DPH - SAPC)	X					
Interim Housing	Individuals	Interim/Bridge Housing (A Bridge to Home, Roadmap, Tiny Homes, etc.)	X	X	X	X	X	X
		Behavioral Health Bridge Housing (BHBH)	X					
	Families	Interim/Bridge Housing	X	X	X	X	X	X
		Transitional Housing (TAY)	X	X	X	X	X	X
	Special Populations	Interim/Bridge Housing	X	X	X	X	X	X
		Interim/Bridge Housing (Individuals Exiting Institutions, Enhanced Bridge Housing for Women, Enhanced Bridge Housing for Older Adults, etc.)	X	X	X	X	X	X
		Stabilization Housing	X					
		Recuperative Care	X					
	Emergency Shelter	Emergency Housing Programs (Winter Shelters, Crisis Housing, Emergency Response Shelters)	X	X	X	X	X	X
Permanent Housing		Enriched Residential Care	X					
		Permanent Supportive Housing	X	X	X	X	X	X
Housing Subsidies	Locally Funded Housing Subsidies	Time Limited Subsidies (TLS)	X	X	X	X	X	X
		Shallow Subsidies	X	X	X			
		Flexible Housing Subsidy Pool (FHSP)	X					
	Federally Funded Housing Subsidies	Tenant Based Vouchers (Housing Authorities)	X	X		X	X	X
		Project Based Vouchers (Housing Authorities)	X	X		X	X	X
Supportive Services		Veteran & Military Family Services (VMFS)	X					
		Housing Supportive Services Program (HSSP)	X					
		Time Limited Subsidies Support Services	X	X	X	X	X	X
		Full Service Partnership	X					
		Intensive Case Management Services (ICMS)	X			X	X	

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Goal 3: Increase the number of people permanently leaving homelessness

Metric: Increase by xx% the number of persons who have exited homelessness to a permanent destination and have not returned after two years.

Impact Category		Action Items	County of Los Angeles	City of Los Angeles	LA CoC (LAHSA)	Glendale CoC	City of Long Beach & Long Beach CoC	Pasadena CoC
Coordinated Outreach	Outreach Coordination	Emergency Centralized Response Center (ECRC)	X					
		Outreach Regional Coordination	X	X	X	X	X	X
	Outreach Teams	DHS Multidisciplinary Outreach Teams (MDT's)	X	X	X	X	X	X
		DMH Homeless Outreach Mobile Engagement (HOME) Teams	X					
		LASD Homeless Outreach Services Teams (HOST)	X					
		LAHSA Homeless Engagement Team (HET)	X	X	X			
		CoC Outreach Teams		X		X	X	X
	Mobile Health Teams	DPH Mobile Vaccine and Testing Team (MVT)	X					
DHS Mobile Health Clinics		X						
Encampment Resolutions		Pathway Home	X		X			
		Inside Safe	X	X	X			
		Every Woman Housed (Skid Row)	X	X	X			
		Los Angeles River Encampment Resolution (CD 4)		X	X			
		Skid Row Action Plan (SRAP)	X	X	X			
		The Grand Corridor Encampment Resolution			X			
		CoC Specific Encampment Resolution Projects					X	X
Housing Navigation		Housing Navigation Program	X	X	X	X	X	X
Interim Housing	Individuals	Interim/Bridge Housing (A Bridge to Home, Roadmap, Tiny Homes)	X	X	X	X	X	X
		Behavioral Health Bridge Housing (BHBH)	X					
	Families	Interim/Bridge Housing	X	X	X	X	X	X
		Transitional Housing (TAY)	X	X	X	X	X	X
	TAY	Interim/Bridge Housing	X	X	X	X	X	X
		Special Populations	Interim/Bridge Housing (Individuals Exiting Institutions, Enhanced Bridge Housing for Women, Enhanced Bridge Housing for Older Adults, etc.)	X	X	X	X	X
	Stabilization Housing		X					
	Recuperative Care		X					
	Emergency Shelter	Emergency Housing Programs (Winter Shelters, Crisis Housing, Emergency Response Shelters)	X	X	X	X	X	X
Permanent Housing		Enriched Residential Care	X					
		Permanent Supportive Housing	X	X	X	X	X	X
Housing Subsidies	Locally Funded Housing Subsidies	Time Limited Subsidies (TLS)	X	X	X	X	X	X
		Shallow Subsidies	X	X	X			
		Flexible Housing Subsidy Pool (FHSP)	X					
	Federally Funded Housing Subsidies	Tenant Based Vouchers (Housing Authorities)	X	X		X	X	X
		Project Based Vouchers (Housing Authorities)	X	X		X	X	X
Supportive Services		Veteran & Military Family Services (VMFS)	X					
		Housing Supportive Services Program (HSSP)	X					
		Time Limited Subsidies Support Services	X	X	X	X	X	X
		Full Service Partnership (FSP)	X					
		Intensive Case Management Services (ICMS)	X			X	X	
		Resident and Property Support Services (RPSS)	X		X			
Unit Acquisition		Master Rental Subsidy Agreement (MRSA)	X					
		LACDA Housing and Homeless Incentive Program (HHIP)	X					
		Master Leasing Program	X		X			

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Goal 4: Prevent people from falling into homelessness

Metric : Reduce the number of people who become newly homeless, as measured by administrative data, by XX%

Impact Category	Action Items	County of Los Angeles	City of Los Angeles	LA CoC (LAHSA)	Glendale CoC	City of Long Beach & Long Beach CoC	Pasadena CoC
Targeted Prevention	Problem Solving	X	X	X		X	
	Homeless Prevention Programs	X	X	X	X	X	X
	Home Safe	X		X			
	Homeless Prevention Unit	X					
Eviction Defense	Stay Housed LA	X					
	Legal Services	X	X	X			
	DCBA Foreclosure and Real Estate Fraud Program	X					
	DCBA Mediation/Dispute Resolution Program	X					
Housing Stability	Criminal Records Clearing Project	X	X				
	Housing Stability Services for Latino Youth				X		
	DCBA Rent Stabilization Program	X					
Financial/Rental Assistance	DCBA LA County Rent Relief Program	X					
	LACDA Open Doors	X					
	LACDA Housing and Homelessness Incentive Program (HHIP)	X					
	DPSS Cash Assistance	X					
	Breathe: Guaranteed Basic Income	X					
	DCFS Supervised Independent Living Program	X					

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Goal 5: Increase the number of affordable housing units in Los Angeles County

Metric: Reduce by xx% the baseline of unmet need (500,000-550,000 unit shortage for people with very low-incomes and below), with additional submetrics for production, preservation, and access.

Impact Category	Action Items	County of Los Angeles	City of Los Angeles	LA CoC (LAHSA)	Glendale CoC	City of Long Beach & Long Beach CoC	Pasadena CoC
Production	Land Banking Pilot	X					
	Affordable Housing and Sustainable Communities Program (AHSC)	X	X				
	Affordable Housing Trust Fund	X					
	Homekey	X	X			X	
	LACDA Annual NOFA	X	X		X	X	X
Unit Acquisition	Resident and Property Support Services (RPSS)	X		X			
	Master Rental Subsidy Agreement (MRSA)	X					
	LACDA Housing and Homeless Incentive Program (HHIP)	X					
	Master Leasing Program	X		X			